President's Report to the Board of Trustees May 1, 2022

This report is intended to provide members of the Ozarka College Board of Trustees with information regarding Ozarka College activities and accomplishments.

Upcoming Events of Interest

• May 2	Phi Theta Kappa Induction Ceremony
• May 3	Foundation Board Retreat
 May 6 	Pioneer Day Gospel Singing
• May 6-25	Primary & Run-Off Election Voting
• May 10	Capping and Pinning
• May 17	Veritas Informational Dinner
• May 19	GED Graduation
 May 27 	NADT's Little Mermaid

Previous Events of Interest

•	April 1	Calico Rock Prom
•	April 5	Breadmaking Workshop
•	April 7	Spring Gala
•	April 8	Quiz Bowl
•	April 21	Tour D'Art
•	April 22	ICC Prom
•	April 28-29	ServSafe
•	April 30	Political Candidates Meet and Greet

College Governance

- The Board will consider whether the College can continue to support Mammoth Spring operations due to declining enrollment and building foundation condition.
- Ozarka was selected as the top-rated online college in the state.
- Ozarka was selected nationally as 13th out of over 800 two year colleges nationally!

Academics

Chris Lorch, Provost:

- Registration ongoing
- Attended an ARNEC program meeting
- Local healthcare facilities requesting an accelerated CNA program
- Ash Flat preview day went well

• Searching for Welding Faculty, Mountain View and Adjunct Welding Faculty, Ash Flat

Student Services/Enrollment Information

Zeda Wilkerson, Vice President of Student Services:

- Participated in the Open House Nights at the Melbourne campus, April 18 & Ash Flat, April 19
- Reviewed Enrollment Management Plan with Dr. Lorch and Dr. Wilson
- Concluded college recruiter interviews and hired a new recruiter
- Submitted Career Coach Grant Request to the Department of Career and Technical Education

Dylan Herekamp, Registrar:

- Evaluated Spring transcripts
- Kelly began the distribution of caps & gowns for commencement
- Attended AIRO SQL Workshop on April 20th in Hot Springs at National Park College
- Sent out Academic All-Star Scholarship Application to students and Faculty
- Kelly is beginning to see increases in Accuplacer testing and CLEP testing as the Spring term comes to an end and Summer terms approach

McKenzie Jackson, Director of Admissions and Student Engagement:

- Completed the last of the 16-area high school recruiting visits April 1
- Participated in numerous academic signings at area high schools
- Attended multiple college and career fairs within the past month
- Working with Student Government Association's spring food drive
- McKenzie Jackson and the campus directors have been working on scheduling Accuplacer Testing and concurrent registration for high school students
- Participated in the Open House Night that was held at the Melbourne campus April 18
- The Admissions Department had an information booth set up at Dogwood Days in Horseshoe Bend April 22

Tania Wallace, Director of Financial Aid:

- Final Pell and Loan payments for Spring 2021-2022 semester disbursed
- R2T4 processing has begun for the Spring 2021-2022 semester
- Jessica and Tania participated in AASFAA training in Hot Springs, AR April 12-15
- Financial aid staff participated in the on campus Open House events
- Jessica and Tania participated in Federal Student Aid training April 12-15
- COVID attestations emails and letters have been sent out to students on the Total Withdrawal. So far, we have attempted to reach these students 3 times

Amanda Engelhardt, Director of Career Pathways:

- Working on the FY22 budget proposal
- Lindsey began participating in the Leadership Academy, which she will work on for a total of 6 months
- Assisted with the New CPI Director's Training at ADHE
- Amanda and Lindsey participated in the Professional Development presented by Brandy Gore

Kendra Smith, Perkins Program Director:

- Tiffney returned to Career Advisor position April 1
- Submitted local application for ADHE review. If approved, annual plan for 2022-23 will open
- Attended Perkins Spring Meeting at Winrock April 4 (Kendra)
- Participated in three advising webinars provided by ADHE Perkins. Joined by several faculty/staff members
- Assisted with Preview Days at Mountain View (Tiffney) and Ash Flat (Kendra)
- Staffed booth at Dogwood Days in Horseshoe Bend (Tiffney and Kendra)

TBD, Director of TRIO:

- In process of hiring a new program director
- Completing midterm reviews and registering students for summer and fall
- Took a group of students to Loco Ropes and Ozarka Folk Center in Mountain View for Leadership Conference
- Took a group of students to Escape Rooms in Jonesboro

Finance and Administration

Tina Wheelis, Executive Vice President of Finance and Administration:

- The 2023 Operating Budget has been compiled and will be presented to the Board of Trustees Finance Committee - May 5
- The IPEDS reports for Finance and Human Resources have been completed

Ash Flat

James Spurlock, Assistant VP of Campus Operations:

- Intermodal Meeting April 1
- AR Virtual Academy Testing Session April 7
- PAX Testing Session April 8
- Intro to Education Student Meetings April 12
- Ash Flat Campus Open House April 19
- Highland High School Tours (9th and 10th Grade) April 22

• Sharp County Election Worker Training - April 29

Mammoth Spring

James Spurlock, Assistant VP of Campus Operations Campus Director:

• Nothing to report

Mountain View

Kim Lovelace, Campus Director of Mountain View:

- GED testing on campus April 2, 12, 16, 25
- Financial Aid on campus April 5, 19
- PAX testing on campus April 8
- Accuplacer testing weekly
- Working with area high school students who are graduating May 2022 to complete FAFSAs, fill out applications and register for classes weekly
- Access to Education committee meeting (virtual) April 15
- Cedar Ridge College and Career Fair with Marcus Orf, Newark April 20
- UA Agricultural Department held "Spring into Gardening" workshop on campus April
 21
- Ozarka College Open House for admissions and financial aid assistance April 21
- Scholarship Committee meeting to award Foundation Scholarships (Melbourne) April
 22
- WRMC Recruiter on campus to talk to Surg-Tech students April 27

Advancement, Marketing, & Planning

Dr. Josh Wilson, Vice President of Advancement:

Advancement & Planning Activities

- Events
 - Spring Gala (April 7) Big turnout and record setting event ~\$59,000 raised for the Foundation
- Enrollment Management Planning Team
 - o Continuing data gathering; writing narrative; preparing for committee review
- Grants Management
 - Completed quarterly grant narrative and financial reports for both WORC and Ready for Life projects
 - Foundation scholarship applications were reviewed and recipients were chosen for 2022-23 scholarships
- Continued planning for Foundation Board Retreat May 3

Public Relations & Marketing Activities

- Coordinated Social media ads for Open House Nights, LPN Deadline Extension, Military Friendly, Gala, Tour D' Art, GED Classes, Upcoming Commencement, Registration, Easter, Library Closures, Scholarship Recipients, Pie Festival and Job Postings
- Submitted PR's regarding: Aviation Achievements, GED Classes, LPN deadline extension, Employee of the Quarter (EOQ), Military Friendly, Gala, Tour D' Art Show and Commencement
- Coordinated promo items for Admissions, updated business Spotlight for Areawide
- Photography Captured Aviation, Culinary, Nursing, Science Lab, Tour D' Art Show, Gala, High School Visits, Cave City Academic signing; Compiled video footage and created video presentation for Gala
- Coordinated Logo update for WIOA Website, Created QR Code for Gala Auction Items
- Completed multimedia for college design projects, including flyers for Tour D' Art, Graduation Photography Packet, LPN and RN Capping and Pinning Invites, EOQ Sign, Gala Program, Logo Conversions for Gala Sponsor Media, Auction Slideshow, Sponsor and Student Slideshow, Inquiry Cards for Mountain View, Staff Council Professional Development Photo File Conversion, Tour D' Art Program, Outside Pole Banner Proofs.
- Created Community Events on social media for Gala and Tour D' Art
- Purchased Pioneer Day Sponsorship with KFFB, Culinary Program Shirts with Inkspot, Congrats Grad Ads in Melbourne Times, Stone County Leader, and Areawide; Reserved a table for Stone Co. Health Coalition, Coordinated Promo Donations for Cave City Senior Project, Participants of Gala Video Presentation, and Mammoth Spring State Park Welcome Week

Adult Education

Trish Miller, Director of Adult Education:

- Trish Miller and Kenna Radtka attended the SNAP E&T Program Coordinator Training in Little Rock April 7
- Trish Miller participated in a WIOA State Partners Meeting via ZOOM April 19-21
- Trish Miller attended the Top 25 GED Scorers Ceremony at the Capitol Rotunda April 27
- Trish Miller attended the Spring Administrators Meeting in Little Rock April 27-29

Information Systems/Planning and IR

Scott Pinkston, VP and Chief Information Officer:

• Nothing to report

Staff Council

Amy Esquivel, Staff Council President:

• First professional development and official meeting outcomes were very positive

- New Bylaws ratified by staff body
- Met with Faculty Council for idea generating to promote unity at Ozarka
- The new Staff Council newsletter section will highlight our two most senior staff members

Travel/College Representation

Dr. Richard Dawe, President:

- ADA Commission Little Rock, AR April 20
- Selected to serve on a Selection Committee for a new commercial airport in NE Arkansas - Little Rock, AR - April 26
- ADA Feasibility Selection Committee Little Rock, AR April 27
- ADHE meeting April 29

Chris Lorch, Provost:

- Ash Flat campus Visit April 7
- Mountain View campus Preview Day April 13
- ARNEC Program Meeting Hope, AR April 18
- Ash Flat Open House April 19
- Mountain View Open House April 21

Tina Wheelis, Executive Vice President of Finance and Administration:

No travel

Dr. Josh Wilson, Vice President for Advancement:

No travel

James Spurlock, Assistant Vice President of Campus Operations:

- Thayer High School Recruiting Visit Thayer, MO April 1
- Emerson Plant Tour Ash Flat, AR April 5
- Ready Set Graduate Event, MSHS Mammoth Spring, AR April 6
- Spring River Area Chamber Board Meeting April 6
- Viola High School Accuplacer Test Session Viola, AR April 7
- Viola High School Concurrent Registration Session Viola, AR April 8
- Thayer/Mammoth Spring Rotary Club Meeting Mammoth Spring, AR April 8, 22
- Couch High School Accuplacer Testing Couch, MO April 11
- Thayer Chamber of Commerce Thayer, MO April 12
- Spring River Area Chamber Wizards Game Fundraiser Highland, AR April 14
- Thayer/Mammoth Spring Rotary Club Radio Auction Thayer, MO April 18, 20

- Cave City High School Academic Signing Cave City, AR April 19
- Couch High School Concurrent Registration Session Couch, MO April 19
- Ready Set Graduate Event, SHS Salem, AR April 25
- Spring River Area Chamber Board Meeting Hardy, AR April 26
- Mammoth Spring High School Accuplacer Testing Session Mammoth Spring, AR -April 27
- Mammoth Spring High School Concurrent Registration Session Mammoth Spring, AR -April 29

Trish Miller, Director of Adult Education:

No travel

Kudos

• Thank you to all the staff and faculty that helped make the HHS Ash Flat Campus Tour (mini preview day) a great success.

Tentative Discussion Items for Next Board of Trustees Meeting:

• Enrollment Management Report

Tentative Action Items for Next Board of Trustees Meeting:

- End-of-Month and Year-to-Date Financial Reports
- Annual Budget Approval
- Mammoth Spring Campus
- President's Annual Review and Contract

Dr. Dawe's Comments:

- This has been a very busy month as we prepare for Nurse Capping and Pinning,
 Commencement and GED Graduation at Ozarka
- We should all be very proud of the 13 of 801 top two-year college national ranking!
- Later in the same week we were informed that in a different survey we were ranked number one for online college among all Arkansas colleges

Monthly Financial Reports:

Unrestricted Current Funds July 1, 2021 through April 30, 2022						
uly 1, 2021 through April 30, 2022						
			Actual	Actual	Budgeted	Percentage
	Approved 2021 - 2022 Budget	Revised 2021 - 2022 Budget	Month to Date Revenue/Expense	Year to Date RevenuelExpense	Balance to Collect or Balance to Expense	Realized To Date
Revenues:						
Tuition & Related Fees	2,507,105	2,507,105	76,347	2,085,454	421,651	83.18%
Program & Course Related Fees	593,925	593,925	17,331	687,879	(93,954)	115.82%
Testing Services	88,930	88,930	674	47,293	41,637	53.18%
Sales Tax Proceeds	566,260	566,260	31,214	441,970	124,290	78.05%
Interest Income	6,370	6,370		3,297	3,073	51.75%
Other Income	99,325	99,325	14,251	813,119	(713,794)	818.65%
General Revenue	3,048,780	3,048,780	667,467	3,257,617	(208,837)	106.85%
Workforce 2000 Funding	1,271,850	1,271,850	105,987	1,059,867	211,983	83.33%
Auxiliary Income - Culinary Café	4,175	4,175	545	5,050	(875)	120.95%
Auxiliary Income - Student Housing	52,800	52,800	3,294	20,308	2,492	95.28%
ARPA Funding Lost Revenue	270,435	270,435		288,775	1,660	2000
OCF Gift for Ash Flat Tech Center	75,000	75,000			75,000	2000
2021 Carryover	152,450	152,450			152,450	2000
Total Unrestricted Revenues	8,737,405	8,737,405	917,109	8,720,629	16,776	99.81%
Expenses:						
Regular Salaries	4,499,000	4,499,000	351,864	3,348,912	1,150,088	74.44%
Extra Help Salaries	103,400	103,400	2,806	62,671	40,729	80.61%
Fringe Benefits	1,646,065	1,646,065	126,572	1,179,448	466,617	71.65%
Supplies & Services	1,515,515	1,515,515	76,536	1,380,895	134,620	91.12%
Travel	00830	60,830	6,147	30,867	29,963	50.74%
Utilities	470,645	470,645	26,430	342,350	128,295	72.74%
Capital Outlay	52,550	52,550	11,250	92,795	(40,245)	176.58%
Bond Payments	328,500	358,500		302,320	26,180	84.33%
Loan Payments	30,300	30,900		6,166	24,734	
Total Unrestricted Expenditures	8,737,405	8,737,405	909'909	6,746,424	1,990,981	77.21%
			Net Income or (Loss)	1974 204		

Restricted Funds						
July 1, 2021 through April 30, 2022						
				Actual	Actual	Budgeted
	Approved	Adjustments to		Month to Date		
	2021 - 2022 Budget	2021 - 2022 Budget		2021 - 2022 Budget Revenue/Expense	RevenuelExpense	Balance to Expense
Student Aid Revenues						
AR Challenge Awards	180,000		180,000		117,575	62,425
AR Future Grant	000'08		000'08	21,988	431,921	(351,921)
AR Workforce Challenge	10,000		10,000		6,400	3,600
ARPA - Aid to Students		A 1,573,328	1,573,328		1,573,328	0
Supplemental Asssistance - Aid to Students		B 550,002	550,002	275,001	550,002	•
Federal Work Study	000'09		000'09	290'2	31,295	28,705
Go Grant	2,000		2,000			2,000
National Guard Grant						•
PELL Grant	3,250,000		3,250,000		2,431,096	818,904
SEOG Awards	40,000		40,000	20,000	40,000	•
Arkansas Concurrent Challenge			•		69,125	(69,125)
Student Loans - Federal	1,200,000		1,200,000	171,590	704,588	495,412
Student Loans - Private	200,000		200,000		37,500	162,500
Aviation Historical Society Scholarships		000'9	000'9		000'9	•
Miscellaneous Scholarships		C 25,000	25,000	807,250	46,250	(21,250)
Student Aid Revenues	5,025,000	2,154,330	7,179,330	1,302,894	6.045.080	1,134,250
Federal Grant Revenues						
Career Pathways Initiative	234,900		234,900		167,792	801,78
ARPA - Institutional		A 1,382,267	1,382,267	26,481	1,340,746	41,521
CARES - Institutional	250,000	C 121,974	871,974	134,757	705,322	166,652
CARES - Strengthening Institutions	21,300	C 123,856	175,156	43,772	104,324	70,832
Carl Perkins	117,600		117,600	15,980	100,354	17,246
Direct & Equitable Grant	34,700		34,700		17,162	17,538
Delta Upsoar Grant	23,000		23,000		36,100	(13,100)
Ready for Life Grant	155,900		155,900			155,900
TBIO Grant	331,400		331,400	30,964	233,932	97,468
WORC Grant	747,700		747,700	19,940	641,559	141
Federal Grant Revenues	2,446,500	1,628,097	4,074,597	271,893	3,347,291	727,306
State Grant Revenues						
Adult Basic Education Grant	126,700		126,700	11,150	80,382	46,318
Strong Start to Finish		3,000	3,000		3,000	•
Education & Training Grant	2,300		2,300		9,614	(7,314)
General Adult Education Grant	21,700		71,700	5,441	44,407	27,293
Career Tech Grant		B 212,500	212,500		212,500	•
Gene Haas Foundation Grant		B 4,000	4,000		4,000	•
Mountain View Welding Grant		B 25,000	25,000		25,000	•
State Grant Expenditures	200,700	244,500	445,200	16,591	378,904	66,296
Total Restricted Revenues	7.672.200	4.026.927	11,699,127	1,591,378	9,771,275	1,927,852

Uzarka College Bestricted Funds						
July 1, 2021 through April 30, 2022						
				Actual	Actual	Budgeted
	Approved 2021 - 2022 Budget	2021 - 2022 Budget		2021 - 2022 Budget Revenue/Expense	rear to Date Revenue/Expense	Balance to Collect or
AR Challenge Awards	180,000				114,375	
AR Future Grant	80,000		80,000	21,988	431,921	(351,921)
AR Workforce Challenge	10,000		10,000		12,950	(2,950)
ARPA - Aid to Students		A 1,573,328	1,573,328		1,573,328	0
Supplemental Asssistance - Aid to Students		B 550,002	550,002	275,001	550,002	•
Federal Work Study	20,000		20,000	896'9	38,253	11,747
Go Grant	2,000		2,000			2,000
National Guard Grant			•			•
PELL Grant	3,250,000		3,250,000		2,431,096	818,904
SEOG Awards	30,000		30,000	20,000	40,000	(10,000)
Arkansas Concurrent Challenge			•		69,125	(69,125)
Student Loans - Federal	1,200,000		1,200,000		704,588	495,412
Student Loans - Private	200,000		200,000	171,590	37,500	162,500
Aviation Historical Society Scholarships		000'9	000'9			000'9
Miscellaneous Scholarships		25,000	25,000		44,500	(19,500)
Student Aid Expenditures	5,005,000	2,154,330	7,159,330	495,537	6,047,638	1,111,692
Federal Grant Expenditures						
Career Pathways Initiative	234,900		234,900	36,295	230,161	4,739
ARPA - Institutional		A 1,382,267	1,382,267		1,340,746	41,521
CARES - Institutional	220,000	C 121,974		85,243	730,565	81,409
CARES - Strengthening Institutions	21,300	C 123,856	175,156		104,324	70,832
Carl Perkins	117,600		117,600	8,459	108,813	8,787
Direct & Equitable Grant	34,700		34,700	2,866	25,760	8,940
Delta Upsoar Grant	23,000		23,000		65,729	(42,729)
Ready for Life Grant	155,900		155,900		155,337	263
TBIO Grant	331,400		331,400	25,476	259,408	71,992
WORC Grant	747,700		747,700	19,922	661,481	86,219
Federal Grant Expenditures	2,446,500	1,628,097	4,074,597	178,261	3,742,324	332,273
State Grant Expenditures						
Adult Basic Education Grant	126,700		126,700	9,899	100,097	26,603
Strong Start to Finish		3,000	3,000			3,000
Education & Training Grant	2,300		2,300	2,015	13,493	(11,193)
General Adult Education Grant	71,700		71,700	2,118	62,637	8,063
Special Projects			•	10,458	10,458	(10,458)
Career Tech Grant		B 212,500	212,500	33,385	197,065	15,435
Gene Haas Foundation Grant		B 4,000	4,000	1,842	4,000	•
Mountain View Welding Grant		B 25,000	25,000			25,000
State Grant Expenditures	200,700	244,500	445,200	64,716	387,749	57,451
	7 050 000	4 026 927	11 679 127	738 513	10 177 711	4 504 440

Ozarka College						
Unrestricted Current Funds - Fiscal Comparison	arison					
July 1, 2021 through April 30, 2022		2021 - 2022 Fiscal Year		202	2020 - 2021 Fiscal Year	_
		2021 - 2022 Actual	Percentage of		2020 - 2021 Actual	Percentage of
	Revised	Year to Date	Budget Realized	Revised	Year to Date	Budget Realized
	2021 - 2022 Budget	Revenue/Expense	as of 04/30/22	2020 - 2021 Budget	Revenue/Expense	as of 04/30/21
Revenues:						
Tuition & Related Fees	2,507,105	2,085,454	83.18%	2,737,470	2,174,112	79.42%
Program & Course Related Fees	593,925	687,879	115.82%	913,410	749,868	82.10%
Testing Services	88,930	47,293	53.18%	86,575	60,661	70.07
Sales Tax Proceeds	566,260	441,970	78.05%	477,600	330,731	69.25%
Interest Income	6,370	3,297	51.75%	18,840	4,344	23.06%
Other Income	99,325	813,119	818.65%	64,495	124,142	192.48%
General Revenue	3,048,780	3,257,617	106.85%	2,591,465	2,622,730	101.21%
Workforce 2000 Funding	1,271,850	1,059,867	83.33%	1,271,850	1,059,867	83.33%
Transfer from Construction/Renovation Fund	0	0	2000	146,880		2000
Auxiliary Income - Culinary Café	4,175	5,050	120.95%	2,715	4,944	182.10%
Auxiliary Income - Student Housing	52,800	20,308	95.28%	52,800	46,493	88.05%
ARPA Funding Lost Revenue	270,435	268,775	99.39%	0		0.00%
OCF Gift for Ash Flat Tech Center	75,000	0	0.00%			0.00%
2021 Carryover	152,450	0	0.00%	0		0.00%
Total Unrestricted Revenues	8,737,405	8,720,629	99.81%	8,364,100	7,177,892	85.82%
Expenses:						
Regular Salaries	4,499,000	3,348,912	74.44%	4,291,580	3,423,349	79.77%
Extra Help Salaries	103,400	62,671	60.61%	121,800	45,648	37.48%
Fringe Benefits	1,646,065	1,179,448	71.65%	1,595,060	1,246,213	78.13%
Supplies & Services	1,515,515	1,380,895	91.12%	1,395,690	1,027,767	73.64%
Travel	008'09	298'08	50.74%	64,905	11,725	18.06%
Utilities	470,645	342,350	72.74%	415,920	339,545	81.64%
Capital Outlay	52,550	92,795	176.58%	76,950	35,717	46.42%
Bond Payments	358,500	302,320	84.33%	402,195	295,706	73.52%
Loan Payments	30,900	0	0.00%	0		0.00%
Total Unrestricted Expenditures	8,737,405	6,740,258	77.14%	8,364,100	6,425,670	76.82%
Net Income or (Loss)		1,980,370			752,222	
Adjustment for ARPAIIndirect Funding		(746.424)				
		000000				

College Monthly Calendar:

Next Month »		2 Primary & Let Day er Day	14 Primary & (p) 9:00 AM 2022 Primary & Run-Off Elections Primary & (p) 9:00 AM 2022 Primary & Run-Off Elections	Primary & (p) 9:00 AM 2022 Primary & Run-Off Elections Primary & (p) 9:00 AM 2022 Primary & Run-Off Elections	's Little 's Little 's Little	
	Friday	6 (s) 9:00 AM Melbourne High School Technical Preview Day (p) 10:00 AM 2022 Primary & Run-Off Elections (p) 4:30 PM Pioneer Day Gospel Singing (p) 4:30 PM Pioneer Day Gospel Singing	13 (p) 7:00 AM 2022 Primary & Run-Off Elections (p) 7:00 AM 2022 Primary & Run-Off Elections Final Grades Due	20 (p) 7:00 AM 2022 Primary & Run-Off Elections (p) 7:00 AM 2022 Primary & Run-Off Elections Last Day for Faculty	27 (p) 4:30 PM NADT's Little Mermaid (p) 4:30 PM NADT's Little Mermaid (p) 4:30 PM NADT's Little Mermaid Mermaid	
-	Thursday	s (m) 6:00 PM Gospel Singing Practice (m) 6:00 PM Gospel Singing Practice Classes End	12 (p) 7:00 AM 2022 Primary & Run-Off Elections (p) 7:00 AM 2022 Primary & Run-Off Elections Commencement	19 (p) 7:00 AM 2022 Primary & Run-Off Elections (p) 7:00 AM 2022 Primary & Run-Off Elections (p) 7:00 PM GED Graduation (p) 7:00 PM GED Graduation	26) (m) 8:00 AM Tri-County Board of Realtors Continuing Education Class (m) 5:00 PM NADT's Little Mermaid	
May 2022	Wednesday	কা	11 (p) 7:00 AM 2022 Primary & Run-Off Elections (p) 7:00 AM 2022 Primary & Run-Off Elections	18 (p) 7:00 AM 2022 Primary & Run-Off Elections (p) 7:00 AM 2022 Primary & Run-Off Elections	25 (p) 8:00 AM 2022 Primary & Run-Off Elections (p) 8:00 AM 2022 Primary & Run-Off Elections (m) 3:30 PM NADT's Little Mermaid	
	Tuesday	3 (f) 9:30 AM Foundation Board Meeting/Retreat (f) 9:30 AM Foundation Board Meeting/Retreat (f) 9:30 AM Foundation Board Meeting/Retreat	10) (p) 7:00 AM 2022 Primary & Run-Off Elections (p) 7:00 AM 2022 Primary & Run-Off Elections (p) 6:00 PM Capping and Pinning ARNEC Classes Begin	17) (p) 7:00 AM 2022 Primary & Run-Off Elections (p) 7:00 AM 2022 Primary & Run-Off Elections (m) 3:30 PM NADT's Little Mermaid (p) 5:00 PM Veritas Informational Dinner	24 (p) 6:30 AM 2022 Primary & Run-Off Elections (p) 6:30 AM 2022 Primary & Run-Off Elections (m) 4:30 PM NADT's Little Mermaid	31 (s) 9:00 AM ATI Live Review
	Monday	2 (s) 6:00 PM Phi Theta Kappa Induction Ceremony (s) 6:00 PM Phi Theta Kappa Induction Ceremony	9 (p) 7:00 AM 2022 Primary & Run-Off Elections (p) 7:00 AM 2022 Primary & Run-Off Elections (s) 10:30 AM Capping and Pinning Practice (s) 12:00 PM Nursing Banquet (s) 12:00 PM Nursing Banquet (s) 12:00 PM Nursing Banquet	16 (p) 7:00 AM 2022 Primary & Run-Off Elections (p) 7:00 AM 2022 Primary & Run-Off Elections Begin Four Day Work Week	23 (p) 7:00 AM 2022 Primary & Run-Off Elections (p) 7:00 AM 2022 Primary & Run-Off Elections	30 Memorial Day Holiday (Offices
revious Month	Sunday					